Linking the Americas to the World

Swiss Post International Adriano Nicoliello, Head of Global Sales Management

World Mail & Express Event, Miami, February 2012



Swiss Post International our challenge

We all know the

Trends

- The postal market will be determined by innovation, diversification und transformation
- Internet is linking the physical, electronic and financial dimensions

Developments

- **Globalization** of our customers: the new frontiers of postal business
- The digital substitution asks for modernisation and the downsizing of the infrastructure as well as a consolidation of postal activities

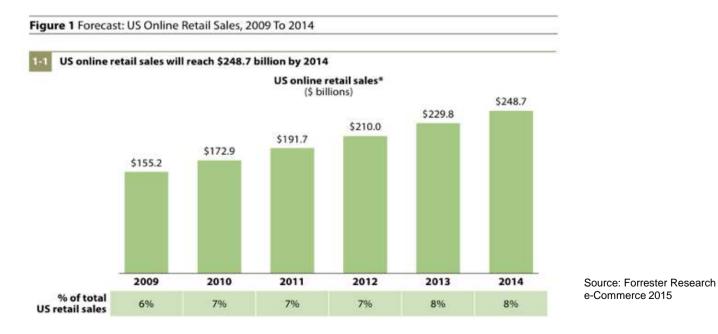
Changing demand for international postal services requires new strategies for postal operators

Increased **competition** and/or **co-operation** are seen by many postal operators as appropriate strategies

Sizing the Cross-Border Opportunity – U.S.

orders for physical goods

- > United States population 2011: ~ 313 Mio.
- U.S. on-line sales reached US\$ 250 bn. up from US\$ 191 bn. in 2011
- In 2010, 7.1% of Americans shopped from a country outside the USA



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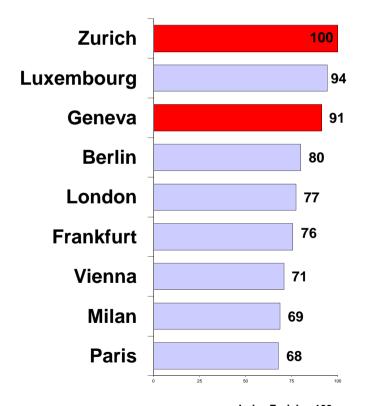
Sizing the Cross-Border Opportunity - Europe

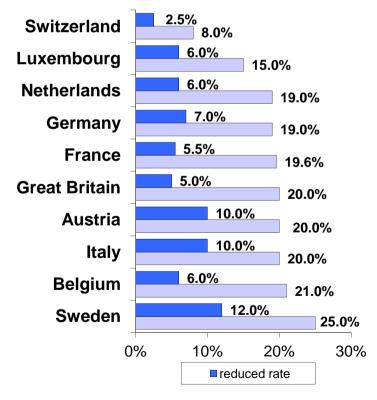
Purchasing power and VAT comparison

> EU population 2010: ~ 501 Mio.

> 37% made at least one on-line purchase in 2010

> 4% shopped from a country outside the EU





Challenges - Europe cultural and legislative

o27 countries in the European Union

oOwn customs and tax authorities

o23 official languages

oPlus Norway and Switzerland

oOne single currency – the Euro – plus other currencies (GBP, SEK, NOK, CHF)

oA single EU customs territory with 'no borders', but...

oSeparate tax rules and regulations

olmport VAT and Duty payable in state where goods enter the EU

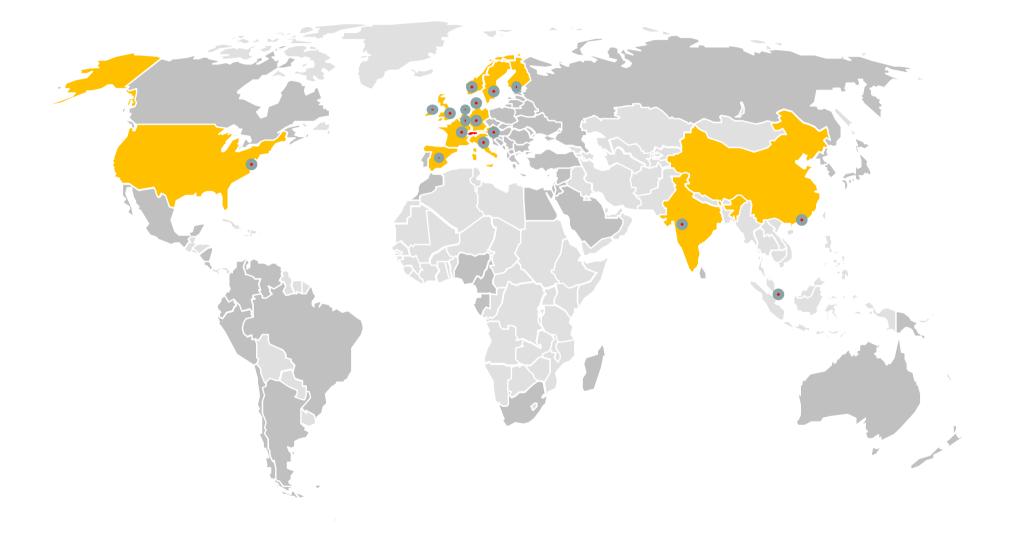
oExceptions: LVCR (Low Value Consignment Relief) for low value items

oOff-shore fiscal representation options exist

oHow to offer a single, workable, cost-effective solution for Europe?

"How to navigate through all this complexity, innovate and offer high quality service?"

Our presence from USA to Asia in 18 countries



Customers and sectors focus on industries for global sales

Financial institutions

Service sector

Distance selling

Traditional mail order companies

Telecommunications

Publishers and printers

International organizations

Public administration agencies

Healthcare sector

Chemical and pharmaceutical industry

Global players

Consuls, embassies

Manufacturers of consumer and luxury goods

Companies with international subsidiaries

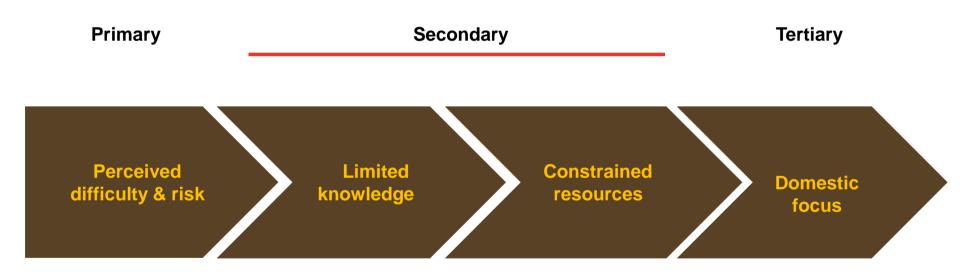
Tourism industry

Drivers and barriers reasons for and against cross border shopping

Main drivers for cross-border on-line shopping	Main barriers for cross-border on-line shopping
1. Price lower prices, compare prices, better price due to lower taxes and exchange rates	1.No need Can find everything Lneed in my own country
2. Exclusive products Not sold in own country	2. Lack of trust Quality of goods, not confident in receiving goods, warranty
3. Wider range of products	3. Possible high delivery costs
4. Convenience Any time of the day	4. Complicated & long return processes

Source: IPC Cross border e-commerce report 2010

e-Tailers are sceptical what prevents e-Tailers from selling cross border?



Source: IPC Cross border e-commerce report 2010: Interviews with e-retailers from top 250 in five European markets and the US

What consumers are looking for when ordering online from cross-border (cross-continental)

certainty

Private consumers seek for total cost transparency and certainty of no additional costs. As long as the total cost (product + delivery) is less or equal to a domestic order, they will make the purchase.

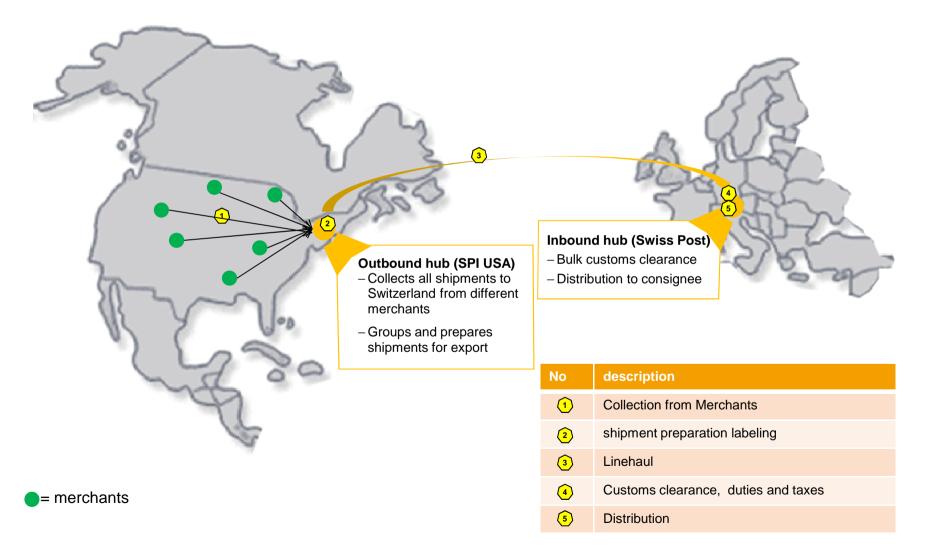
predictability

Private consumers want to have the products delivered within the time promised. For the customer experience it is much better promising 5 days and keeping 5 days then promising 3 days and having 4 days. Predictability is more important then speed.

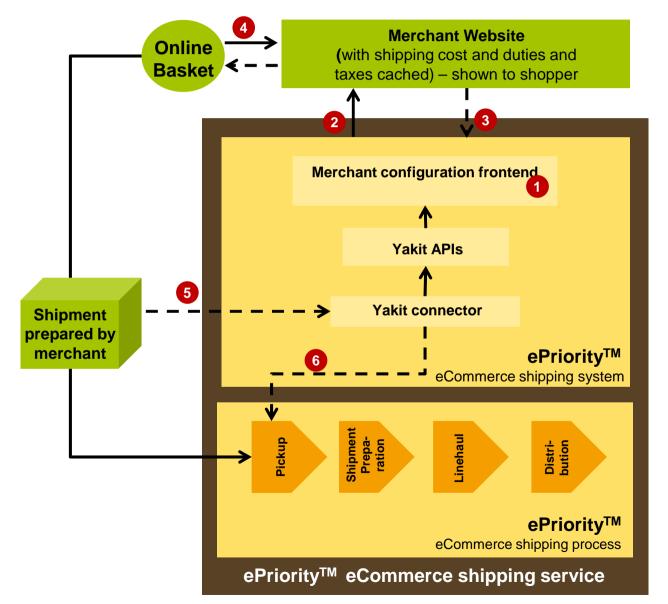
trust

Especially when buying from USA or Asia, European consumers search for trustworthy providers.

Swiss Post's outbound process model for USA addresses small and medium enterprises



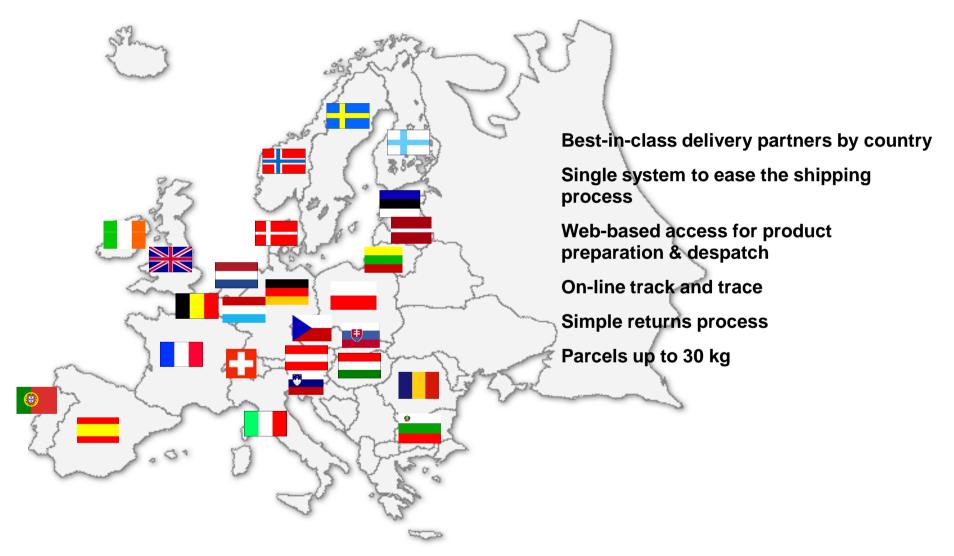
ePriority[™] enables Flat World e-Commerce puts merchants and consumers in control of shipping



- 1. Merchant configures portal
- 2. Merchant submits catalog items
- Gets exact shipping rates and duties and taxes for each destination country, adds to website
- 4. Consumer sees exact <u>Total landed cost</u> in shopping cart. Buys!
- 5. Merchant ships by sending an electronic manifest to Yakit connector
- Yakit connector initiates/ controls shipping process

 <u>prepays duties and</u>
 <u>taxes as appropriate</u>.
 Track and trace data
 provided periodically to
 the Merchant and/or
 Consumer

B2C Parcel supporting e-commerce with European coverage



U.S. inbound Packet and Parcel Service

Hong Kong electronics merchant



Process overview

control, reliability and service excellence

EXPORTING MERCHANT



Delivery of Product to SPI*



UNITED STATES



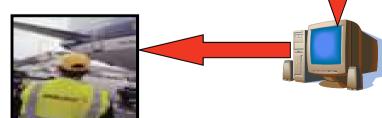
Logistics ex Hong Kong Product prepared for export to U.S.

Product trucked to Hong Kong Airport

Airfreight Delivered to LAX/JFK

SPI U.S. Prepares for Local Delivery Hand Over

Arrival at LAX/JFK for Clearance



YOUR CUSTOMER

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United States Postal Service

Delivers to Client

Benefits

supporting and enabling business growth

- ✓ Local look compete with local sellers
- ✓ Fast transit times two-tiered service
- ✓ On line tracking greater control
- ✓ U.S. Return address customer friendly
- ✓ Label & barcode software provided ease of use
- Packets and parcels with value < \$200 each</p>





Summary – customer benefits available today

1. experience	Customers need experience in global e-commerce distribution through reference case studies which respond to customer needs.
2. reliability and quality	Merchants can benefit from our unrivalled market knowledge, service excellence and commitment to 'Swiss quality'.
3. value-added service	Tailored services for Europe and the United States offer cost transparency, track & trace, returns management, customs and fiscal representation, e-commerce portal design and management.
4. excellence delivered	Multinationals and SMEs seek to entrust their global supply chain, logistics and distribution needs to the world's leading postal operators.

Excellence delivered.